

## CLINICAL INITIATIVES

Multiple initiatives have been proposed to address: clinical services; the quality of patient care; faculty practice plans, including consideration of joint and/or multi-professional practice plans across schools; and joint department chair appointments to integrate complementary schools and their clinical practices more efficiently. A few of these are described below. Other initiatives will be developed to address these goals during the five-year time period of the strategic plan, responding to the rapidly changing health care environment.

### *Clinical Partnerships*

RBHS partners with over 300 affiliates across New Jersey to deliver patient care and provide students clinical training experiences. Building and expanding relationships with principal teaching hospitals of RBHS is a constant priority. RBHS is currently in negotiations with several hospitals and hospital systems to ensure ongoing clinical and educational opportunities for providers, faculty, staff, and students.

#### University Hospital

Pursuant to the statute that created RBHS, University Hospital (UH) in Newark is the principal teaching affiliate of the Newark-based RBHS schools. At this time, the Rutgers president, RBHS chancellor, New Jersey Medical School dean, and Rutgers School of Dental Medicine dean serve as voting members of the UH Board of Directors, who strive to ensure opportunities exist for productive collaborations between Rutgers and UH and the provision of quality healthcare for the community.

The RBHS chancellor has been selected to serve on the hospital's strategic planning committee, among other committees. Developing a strategic plan for UH jointly with RBHS will result in complementary approaches for fulfilling the clinical, research, and educational missions of both institutions.

#### Robert Wood Johnson University Hospital

Historically, Robert Wood Johnson University Hospital (RWJUH) has been the principal teaching affiliate of Robert Wood Johnson Medical School. Importantly, RWJUH is now the flagship institution of a growing health system – Robert Wood Johnson Health System (RWJHS) – which offers opportunities for RBHS. The Rutgers president, RBHS chancellor, CINJ director, and RWJMS dean currently are members of the RWJUH Board of Directors. Current agreements between RBHS and RWJUH include a service co-management agreement with CINJ and an academic affiliation with RWJMS. At the time of this writing, negotiations are underway to redefine the affiliation between RBHS and RWJUH in a fashion that should benefit both partners and ensure the provision of quality healthcare for the community.

#### Others

Additional agreements for services are ongoing with multiple hospitals/systems throughout New Jersey, including services negotiated with NJMS, RWJMS, and CINJ. The restructuring that created RBHS has provided various opportunities with other hospitals and health systems, all under consideration, in the context of the negotiations under way above. RBHS also desires to strengthen and enhance existing clinical relationships with Veterans Health Administration clinical sites, both in East Orange and Lyons.