



To Members of the RBHS Community:

I am pleased to invite you to join me either in New Brunswick or Newark next Monday, October 13<sup>th</sup>, as I present the final RBHS Five-Year Strategic Plan:

—In New Brunswick from 9:30 to 11:00 am at Robert Wood Johnson Medical School, Clinical Academic Building, Conference Room 1302, 125 Paterson Street,

or

—In Newark from 3:00 to 4:30 pm at the Rutgers School of Dental Medicine, Delta Dental Educational Conference Center, Oral Health Pavilion, 50 12<sup>th</sup> Avenue.

The New Brunswick presentation will be simulcast in a Piscataway location to be announced; the Newark presentation will be simulcast in Scotch Plains and Stratford locations to be announced.

Our strategic plan represents the culmination of a nine-month effort, with input provided by more than 5,000 faculty, staff, and students who responded to surveys; the 24 members of the RBHS Strategic Planning Steering Committee, representing all RBHS constituencies plus non-RBHS Rutgers faculty and the New Brunswick and Newark communities; more than 500 faculty who served as members of working groups; Camden, New Brunswick, and Newark community focus groups, which included 40 community representatives; and the RBHS leadership, including myself and school and unit deans and directors.

I believe our plan is appropriately bold and ambitious and that we are in an excellent position to achieve our goals. I look forward to presenting this to you next week and hope that you are able to join me at one of the two presentations.

Please note that a full text version of the strategic plan will be available on our strategic planning website (<http://rbhs-stratplan.rutgers.edu/>) shortly after my presentations. A podcast of the presentation will be available on the website for those unable to attend in person. A published version of the strategic plan will be available later this fall.

Thank you for your many valuable contributions to this large body of work. I look forward to working with you to implement it.

Sincerely,

Brian L. Strom, MD, MPH  
Chancellor  
Rutgers Biomedical and Health Sciences  
October 6, 2014